

**TOWN OF WILLINGTON**

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**CONNECTICUT**

# **CAPITAL IMPROVEMENT PROGRAM**

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For Fiscal Years 2012-2016.

**Prepared by  
The Town of Willington  
Capital Improvement Planning  
Committee**

**APPROVED BY CIP COMMITTEE –  
APPROVED BY BOARD OF SELECTMEN –  
APPROVED AT ANNUAL TOWN BUDGET MEETING –**

## **Introduction**

This year the CIP Committee has consisted of the following six representatives:

- John Patton, Chairman (appointed January 2006)
- David Charette (appointed January 2008)
- Peter Latincsics (appointed January, 1998)
- Tyler Millix (appointed February 2006)
- First Selectman Christina Mailhos (November, 2009)
- James Poole (appointed October 2008)

Continuing the process begun in 1991, the Willington Capital Improvement Planning (CIP) Committee presents this report with the recommended capital improvement program for fiscal years 2012 - 2016. Specific projects are recommended for this time period. This report should be used as a set of specific budgetary recommendations for FY 2012 and as a plan for future years.

## **Purpose**

The basic function of the CIP Committee is to provide the Town of Willington with an orderly process for planning and budgeting for capital needs. The plan is intended to prioritize current and future needs to fit within the anticipated level of financial resources available. The goal is to maintain all capital assets including buildings and infrastructure and to meet future demands, thus avoiding deterioration leading to costly maintenance requirements, threatening interruption of town services and decline of the community or stagnation of community growth.

The Capital Improvement Program (CIP) is a recommended schedule of public, physical improvements, including the planning and engineering thereof, for the Town of Willington over a five years period. The overall schedule is based upon a series of priorities which take into consideration the Town's current and anticipated financial capacity as well as the needs, desire and improvements requested from various departments, agencies, boards and commissions. The CIP is updated annually at which time the schedule of projects are revised as appropriate. This plan should be developed in concert with the comprehensive long-range goals of the Town of Willington as noted in the Plan of Conservation and Development.

## **Methodology**

Using the Capital Improvement Program Request form and Appendix A and B, the Committee requested from all departments, boards and commissions an update of anticipated projects, costs and timetables.

All departments, boards or commissions of the Town supported in any portion by town funds, prepared detailed estimates of capital expenditure(s) to be made. Revenue other than local tax revenue expected to be received to offset the cost of the proposed capital expenditure was also listed.

The committee reviewed all projects and provided timetables, funding sources and departmental priorities. The committee then ranked the projects according to the guidelines. Finally, the Committee reviewed all data with an understanding of the fiscal capability of the Town and developed recommendations for the coming year and plans for future years. This would give townspeople a definitive plan of capital projects and would give the Board of Finance an understanding of the impact on upcoming budgets for their budgetary work. It would also allow the Committee to monitor LOCIP, Capital Reserves and local taxation to match projects for the most optimal configuration.

## **Summary of Project Requests, FY 2012-2016**

A total of twenty seven (27) project requests are included in the Capital Improvement Program (CIP) five year plan for funding. Table 1 is a summary listing of all recommended project requests by department.

One of the primary goals of the committee is to increase or hold level the net capital expenditures of the general budget, using the growth in the grand list as the index. Due to the economic circumstances and uncertain financial constraints, the Board of Finance made a policy decision in Spring of 2009 to reduce the amount of net capital expenditures by 35% to \$420,160 for Fiscal year 2010 from the prior year budget of \$645,000. No projects were funded from the general budget nor was any money put into the capital reserve fund. Capital projects funding was further reduced for FY2011 to \$394,193.

It is the opinion of the Capital Improvement Plan Committee that the current budgeted amount is an unsustainable level of funding to maintain the Town's infrastructure, buildings and equipment. The Town's buildings have not been maintained properly and are in need of some cosmetic and some structural repair and maintenance. The Board of Selectmen has started to introduce work needed on the buildings. A large percentage of the Town's roads were built over fifty years ago and have reached the end of their expected design life. The suggested level of capital spending in the proposed plan grow approximately 2-3% each year in anticipation of the growth in the grand list and inflation.

New equipment costs continue to rise greater than the rate of inflation but due to the continuing economic recession, building and construction costs are the most competitive in recent memory. The current plan calls for an increase of 3.2% over this years expenditures but it is 6% (\$26,820) lower than last years approved plan was scheduled to be. The budget increase is necessary to enable the town to repay debt, make lease payments and make some necessary repairs to roads, equipment and other infrastructure for the next few years. There are seven projects funded from the general budget and there is a minimal (\$11,000) amount of money to be put into the capital reserve fund for FY 2012. Capital spending increases 2% in the second and third year and 3% in the fourth and fifth year of the plan.

As has been customary, the biggest part of the capital expenditures budget is repayment of long-term debt. Payment for the library bond will continue until FY 2027. Fire trucks, a new ambulance and other large pieces of equipment have been obtained by two lease-purchase agreements maturing in FY 2012 and FY 2013 enabling the town to obtain necessary equipment without borrowing as we attempt to avoid large variations in the tax rate from year to year.

The biggest fiscal impact, although not to the General Fund, planned for the next 5 years will be three new leases. The first two leases will be for the purchase of two new fire trucks. The 7-year lease for the first truck has been completed and the truck has been ordered for an amount of \$475,000. Upon delivery of the WHFD new truck, ET 249 will be transferred to the WFD and housed in the South Station. This lease was done in conjunction with the leasing of the Public Works pickup truck and 5-ton dumptruck. The second fire department lease would have a closing in fiscal year 2013 and is projected to be an 8 year lease. The Emergency Services Fund will continue to pay the lease payments with no general fund supplements. The third lease will be for the purchase of a sweeper, backhoe and dump truck for public works. The committee's recommendation is to structure this lease over 7 years with payment in advance and the closing in fiscal year 2014.

Plans for continuing work on Turnpike Road are included as well as the engineering of the work needed on Moose Meadow Road, Michalec Road, Baxter Road and Y Road. Money has been allocated for work on Y Road, Michalec Road and Potter School Road.

The CIP plan continues the maintenance plans for both Hall Memorial School and Center School in 2011-2012 as well as continuing upgrades to the computer technology at the schools. Funding of \$16,000 is available in Capital Projects for the Willington Hill Cemetery Road Extension in FY 2012-2013.

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## **Summary of Prior Projects**

This is a new section in the report and is intended to monitor the status of previous projects which were approved in the plan:

- The following debt payments were made:
    - The mortgage debt on Station 13
    - The 2006 Library Bond
    - The leased public works equipment bought in 2006
    - The lease of two Fire Department tankers bought in 2002
    - The lease of the Ambulance in 2006.
  - A transfer of \$75,000 was made to the General Reserve Fund as planned.
  - The Paint/Carpet Classrooms project was completed with the replacement of flooring in the Hall School conference room and in part of the Hall School Cafeteria.
  - The water supply extension to Center school was completed and paid for with leftover funds from the water line STEAP grant. This was in lieu of the planned expenditure from the reserve fund.
  - A purchase order and downpayment were sent for the purchase of the replacement truck for ET249.
  - Delivery is expected of the replacement vehicles for the Public Works 2002 pickup truck and 1998 Ford Dump.
  - The storm water pollution system project has been reduced in scope to only encompass the public works garage and has not received Town regulatory approvals or funding approval as of this date. The budget has been changed from \$60,000 to \$30,000.
  - The Turnpike Road Phase 1 project is currently in engineering and has not received local regulatory approvals nor funding approval.
  - The Potter School Road culvert project has been engineered and has been moved to next year as the cost estimate has been revised to \$40,000.
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## RECOMMENDATIONS FOR FY 2011-2012

### Projects to Fund for FY 2012:

The following CIP committee recommendations are specific for the next fiscal year ending June 30, 2010 and should serve as the proposed capital budget to be adopted.

### FY 2012 - Impacting General Fund

Project Description	FY 2011 Budget Impact	Note Budget Line #
Pay 2006 Bond for Library	241,500	Committed - #912
Pay 1980 Mortgage Fire Station 13	10,144	Committed - #914
Lease payments of Public Works	65,415	Committed - #311
Replace 1992 Chevy 4 x 4	15,000	
Replace Electronic Equipment	12,000	
Replace Brush Mower for Holder	15,000	
Install Waster Oil Tank	12,000	
Replacement of Fuel Island	5,000	
Computer Purchases Center/Hall	10,000	
Paint/Carpet Classrooms	10,000	
General Reserve Fund	11,000	
<b>TOTAL</b>	<b>407,059</b>	

### FY 2012 - Non-General Fund

Project Description		Funding Source
Fire Apparatus Lease Payments	\$143,961	Emergency Reserve
Ambulance Lease Payment	27,491	Emergency Reserve
Transfer to Ambulance Grant	28,700	Emergency Reserve
Replacement of Fuel Island	10,000	LOCIP Fund
TOB Roof Replacement	40,000	Reserve
Potter School Road	40,000	LOCIP Fund
	<b>\$290,152</b>	

**Projects to Fund for FY 2013-2016:**

The following CIP committee recommendations are for the following fiscal years ending June 30, 2013 through June 30, 2016 and should serve as a planning guide for the succeeding years.

**FY 2013-2016 - Impacting General Fund**

Project Description	FY 2013-2016 Budget Impact	Note Budget Line #
Pay 2006 Bond for Library	907,032	Committed- #912
Pay 1980 Mortgage Fire Station 13	40,576	Committed- #914
Pay 2006 Lease for Public Works Equipment	41,236	#311
Pay 2011 Lease for PW Equip	96,716	#311
Pay 2014 Lease for PW Equip	102,000	#311
Engineering for Salt Shed	10,000	#930
Michalec Road Realignment	11,000	#930
Y Road Realignment	11,000	#930
Paint/Carpet Classrooms	40,000	#930
Computer Purchases	55,000	#930
Contribution to General Reserve Fund	355,000	#504
<b>TOTAL</b>	<b>\$1,669,560</b>	

**FY 2013-2016 - Impacting non-General Fund**

Project Description	FY 2013-16	Funding Source
Pay 2006 Lease for Ambulance	27,491	Emergency Reserve
Pay 2011 Lease for WHFD ET249	290,144	Emergency Reserve
Pay 2013 Lease for WFD #1 ET213	288,448	Emergency Reserve
Pay 2014 Lease for WFD#1 Ambulance	102,000	Emergency Reserve
Transfer to Ambulance Grant	114,800	Emergency Reserve
Replace 1980 Engine Tank 213	525,000	Lease
Refurbish 1990 ET	70,000	Emergency Reserve
Replace WFD#1 Pickup Truck	45,000	Emergency Reserve
Replace Ambulance	200,000	Emergency Reserve
Revaluation	125,000	Reserve
Willington Hill Cemetery Road Extension	16,000	Reserve
Replace Sweeper	75,000	Lease
Replace 2002 GMC Dump Truck	140,000	Lease
Replace Holder Mower	99,000	Lease
Replace Ford Tractor	90,000	Lease
Turnpike Road Phase 2	170,000	Reserve
Hancock Road	16,500	LOCIP
Moose Meadow Road Realignment	15,000	LOCIP
Michalec Rd Realignment	82,500	Bond
Y Road Realignment	110,000	Bond
Handicap Van	50,000	Lease
<b>TOTAL</b>	<b>\$3,068,383</b>	

## **CAPITAL IMPROVEMENT PROGRAM**

### **APPROVAL PROCEDURE**

#### **1. Town of Willington Boards, Commissions, Agencies, Departments**

- Responsible for preparing the CIP requests and forwarding them to the CIP committee by the November deadline of each year. The November deadline will be determined on a yearly basis by the CIP committee.
- Each Board, Commission, Agency or Department shall have representation available to meet with the CIP committee, at their request, to discuss, explain and justify each request.

#### **2. CIP Committee Duties** (Is a committee coordinating the capital requests of the town)

- Elects a committee chair.
- Follows municipal rules and regulations to be in compliance with such
- Submits to department heads – list of inventory and condition assessment survey for their review, along with request form and instructions
- Reviews all policies and criteria (especial with new elected officials or committee members)
- Reviews prior projects for completeness, elimination or continuation
- Review new requests for: 1) meeting criteria, 2) prioritizing, 3) assigning funding
- Holds meeting to help in completing or clarifying requests (if necessary).
- Adopts new CIP plan containing 5 year capital program to be approved in principle with the first year capital budget to be legally adopted
- Submits plan to BOS for their approval
- Revises CIP and sends to Referendum for adoption

#### **3. Board of Selectmen Duties**

- Reviews recommendations of CIP and return for revision(s) if necessary.
- Submits recommended CIP and Capital Budget to Board of Finance and Planning and Zoning Commission in time for yearly budget preparation, in compliance with CT General Statutes 8-23 and 8-24.
- Shall revise the CIP to comply with the Board of Finance fiscal policies established in relation to the CIP.

#### **4. Board of Finance Duties**

- Approves fiscal policies and plans for the management and implementation of the CIP.

#### **5. Planning and Zoning Commission Duties**

- Reviews the recommended CIP for compliance to CT General Statute 8-23.

#### **6. Town Meeting**

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- At Town Meeting, the recommended CIP for the next fiscal year and the overall concept of the revised five (5) year plan shall be voted on.
- The Capital Budget and any appropriation for capital projects or expenditures and the authorization to issue the debt for such item must be voted on at a Town Meeting.

## APPENDIX A

### INSTRUCTIONS FOR PROJECT REQUEST FORM

**PROJECT TITLE**

List the Title of proposed project

**DATE SUBMITTED**

Date project is first submitted to CIP Committee

**SUBMITTING DEPARTMENT**

Name of your department, agency, board, or commission

**SUBMITTED BY**

Name of person to contact for additional details and questions

**PROJECT # and ACCOUNT #**

These numbers will be assigned by CIP Committee

**BRIEFLY DESCRIBE PROJECT**

1. Give a brief description of the project
2. State if it is a new purchase or replacing an existing facility, equipment, land
3. List life expectancy
4. Include studies and/or reference material if available. Attach additional sheets if necessary.

**BRIEFLY JUSTIFY PROJECT**

Explain why this project is needed at this time.

**IMPACT ON OPERATING BUDGET**

Explain if it will create an increase or decrease in operating expenses and why.

**TOTAL COST ESTIMATES**

List **Total Project Cost**, outlining if the project will overlap fiscal years or be needed in multiple fiscal years, and other costs of the project such as planning, engineering, inspection, site acquisition. List other indirect costs of the project, personnel, annual maintenance costs, materials, furniture etc

**TOTAL REVENUE ESTIMATES**

List total project Revenues and source.

**PROJECT RANK**

Rank the importance of each project, using 1 as the highest priorities:

1. Committed: Projects the Town has already committed to undertake.
2. Urgent: Projects that address safety, health, code violations, or deficiencies in services provided.
3. Priority: Projects that are needed to replace unsatisfactory conditions or services.
4. Needed: Projects that are planned but can be delayed until funds are available.
5. Desirable: Projects that would be ideal if sufficient funds are available.



## APPENDIX B

### Qualification Criteria:

For the purpose of this report, “capital improvements” are major projects undertaken by the Town that are generally one or more of the following categories:

- All projects requiring debt obligation of borrowing.
- Any acquisition or lease of land.
- Purchase of major equipment and vehicles valued in excess of \$10,000 with life expectancy of three years or more.
- Construction of new building facilities including engineering, design and other pre-construction costs with an estimate cost in excess of \$10,000.
- Major building improvements that are not routine expenses and that substantially enhance the value of a structure with an estimated cost in excess of \$10,000.
- Major equipment or furnishing required to furnish new building or other projects with an estimated cost in excess of \$10,000.
- Major studies requiring the employment of outside professional consultants in excess of \$10,000.
- Projects costing greater than \$5,000 but less than \$10,000 with useful life of greater than 3 years that increase the asset value may be purchased from Capital Expenditure account 0930.

### Evaluation Criteria:

Do the answers to these questions support doing this project?

Rank 0-3 (0-not very much, 1-somewhat, 2-is supportive, 3-very supportive)

#### Legal Issues

- Is this project needed to meet federal or state mandates such as code violations?

#### Social Issues

- Does this project promote economic vitality, encourage jobs or business development?
- Is there public support for this project?
- What is the departmental support for this project?
- Who will benefit from this project (percentage of population served)?
- Will this project benefit a special needs segment of the population?
- Will this project meet the needs of the community for the next 10-20 years?
- Are there community health or safety factors associated with this project?

#### Financial Issues

- Is the proposed funding reasonable for this project (benefit-to-cost ratio)?
- Are there State or Federal funds available for this project?
- What are the future operational and maintenance costs associated with this project?
- Will this project reduce current operational or maintenance costs?

#### Project Issues

- Is the timing or phasing of this project critical to availability or other projects?
- Are there alternatives to this project, other options available?
- How much disruption or inconvenience will be caused by this project?
- Has adequate planning been done regarding scope of work and cost estimates?
- What are the implications of deferring the project?
- Do any of these criteria carry extra weight?

Department	Project Title	CIP	MOST CURRENT 5 YEAR TOTAL			FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund
		Rank	5 yr Est Cost	Gen Fund	Other Funds	2011-12	Funds	Budget	Source	2012-13	Funds	Budget	Source	2013-14	Funds	Budget	Source	2014-15	Funds	Budget	Source	2015-16	Funds	Budget	Source
Lease	2002 Fire Apparatus Lease 1 2012 - 4.62%	1	71,425	-	71,425	71,425		71,425	17	-				-				-				-			
Bond	1980 Station 13 Mortgage 2022 - 5.00%	1	50,720	50,720	-	10,144	10,144		914	10,144	10,144		914	10,144	10,144		914	10,144	10,144		914	10,144	10,144		914
Bond	2006 Bond for Library 2027 - 3.95%	1	1,148,532	1,148,532	-	241,500	241,500		900	235,875	235,875		900	230,250	230,250		900	223,688	223,688		900	217,219	217,219		900
Lease	2006 PW Eq Lease Pymts 2013 - 4.34%	1	82,472	82,472	-	41,236	41,236		311	41,236	41,236		311	-				-				-			
Lease	2014 PW Eq Lease Pymts (7 yr) - 5.0% est	1	102,000	102,000	-	-	-		311	-	-		311	34,000	34,000			34,000	34,000			34,000	34,000		
Lease	2006 Amb Lease Pymts 2013 - 4.34%	1	54,982	-	54,982	27,491		27,491	17	27,491	-	27,491	17	-							17				17
Lease	2011 WHFD New ET249 2017 - 3.02%	1	362,680	-	362,680	72,536		72,536	17	72,536		72,536	17	72,536		72,536	17	72,536		72,536	17	72,536		72,536	17
Lease	2011 PW Eq (Pickup/Dump) 2017 - 3.02%	1	120,895	120,895	-	24,179	24,179		311	24,179	24,179		311	24,179	24,179		311	24,179	24,179		311	24,179	24,179		311
Lease	2013 Replacement Truck WFD #1 (8 yr)		216,336	-	288,448					72,112		72,112	17	72,112		72,112	17	72,112		72,112	17	72,112		72,112	17
Lease	2014 Replacement Ambulance (5.0% est) (7 yr)		102,000	-	102,000									34,000		34,000	17	34,000		34,000	17	34,000		34,000	17
Fire Depts	Transfer to Ambulance Grant (for payroll)		143,500	-	143,500			28,700	17	28,700		28,700	17	28,700		28,700	17	28,700		28,700	17	28,700		28,700	17
Reserve	General Reserve Fund	2	366,000	366,000	-	11,000	11,000		504	75,000	75,000			80,000	80,000		504	90,000	90,000		504	110,000	110,000		504
Education	Computer Purchases Center/HMS	3	65,000	65,000	-	10,000	10,000		930	10,000	10,000		930	15,000	15,000		930	15,000	15,000		930	15,000	15,000		930
Education	Paint/Carpet Classrooms	3	50,000	50,000	-	10,000	10,000		930	10,000	10,000		930	10,000	10,000		930	10,000	10,000		930	10,000	10,000		930
Education	Replace Playscape at CES		-	-	-	-	-			-	-			-				-				-			
WFD#1	Replace 1980 Engine Tank 213	5	525,000	-	525,000	-				525,000		525,000	LE	-		-		-				-			
WFD#1	Refurbish 1990 Engine Tank	5	70,000	-	70,000	-				-				70,000		70,000	17	-				-			
WFD#1	Addition to Station 13		-	-	-	-				-				-				-		-		-			
WFD#1	Replace 2001 Pick up 60,000 requested		45,000	-	45,000	-				-				45,000		45,000	17	-				-			
WFD#1	Replace Ambulance		200,000	-	200,000	-				-				200,000		200,000	LE	-				-			
Assessors	Revaluation	2	125,000	-	125,000	-				30,000		30,000	04	95,000		95,000	04	-				-			
Recreation	Design & Develop River Road Ball Fields	3	-	-	-	-				-				-				-	-			-			
Cemetery	Willington Hill Cemetery Road Extension	5	16,000	-	16,000	-		0	04	16,000		16,000	04	-				-				-			
BOS	Energy Conservation Consulting		-	-	-	-	-			-				-				-				-			
BOS	TOB Roof Replacement		40,000	-	40,000	40,000	-	40,000	04	-	-	-	00	-				-				-			
P. Works	Replace 2002 Ford Pickup Truck	3	-	-	-	-				-				-				-				-			
P. Works	Replace Backhoe		-	-	-	-	-	0	PREL	-				-				-				-			
P. Works	Replace Sweeper	3	75,000	-	75,000	-				-	-			-				-				75,000		75,000	LE
P. Works	Replace 1992 Chevy 4x4		15,000	15,000	-	15,000	15,000			-				-				-				-			
P. Works	Replace 2002 GMC Dump Truck		140,000	-	140,000	-				-	0			-				-				140,000	-	140,000	LE
P. Works	Replace 1998 Ford Dump		-	-	-	-	-			-	-			-				-				-			
P. Works	Replace Small Dump Truck		-	-	-	-	-			-	-	-		-				-				-			
P. Works	Replace Holder Mower		99,000	-	99,000	-				-				99,000		99,000	LE	-		-		-			
P. Works	Replace Ford Tractor		90,000	-	90,000	-				-	-			90,000		90,000	LE	-		-		-			
P. Works	Replace Paving Box		-	-	-	-				-				-				-		-		-			
P. Works	Replace Electronic Equipment**		12,000	12,000	-	12,000	12,000			-				-				-				-			
P. Works	Renovation PW Garage to operating budget		-	-	-	-	-			-	-			-	-			-	-			-	-		
P. Works	Replace Brush Mower for Holder		15,000	15,000	-	15,000	15,000			-	-			-				-				-			
P. Works	Building Material Shed		-	-	-	-	-			-				-				-				-			
P. Works	Storm Water Pollution System		-	-	-	-				-				-				-				-			
P. Works	Waste Oil Tank		12,000	12,000	-	12,000	12,000			-				-				-				-			
P. Works	Salt Shed mix during events		410,000	10,000	400,000	-	-			10,000	10,000			400,000	-	400,000		-				-			
P. Works	Replacement of Fuel Island		15,000	5,000	10,000	15,000	5,000	10,000	02	-				-		-		-		-		-		-	
P. Works	Addition to Public Works Garage		-	-	-	-				-				-				-				-			
P. Works	Turnpike Road - Phase I (In progress)		-	-	-	-				-				-				-				-			
P. Works	Turnpike Road - Phase II		170,000	-	170,000	-				-	-	-		170,000	0	170,000	02	-				-			
P. Works	Turnpike Road - Extension	4	-	-	-	-	-			-				-				-				-			
P. Works	Potter School Road		40,000	-	40,000	40,000	-	40,000	02	-				-				-				-			
P. Works	Hancock Road		16,500	-	16,500	-				-				-	-	-	04	16,500		16,500	02	-			
P. Works	Moose Meadow Road realignment		15,000	-	15,000	-				-				-	-	-	04	15,000		15,000	02	-			
P. Works	Michalec Road realignment		93,500	11,000	82,500	-				-				11,000	11,000			-	-			82,500		82,500	BO
P. Works	Y Road		121,000	11,000	110,000	-				-				11,000	11,000			-	-			110,000		110,000	BO
P. Works	Village Hill Drainage Phase I		-	-	-	-				-				-	-			-				-			
P. Works	Village Hill Drainage Phase II	3	-	-	-	-				-				-	-	-		-	-	-		-	-		
P. Works	Baxter Road		16,500	-	16,500	-				-				-				16,500		16,500	02	-			
Seniors	Handicap Van		50,000	-	50,000	-				-				-				-		-		50,000		50,000	LE
Conservation	Land Acquisition 330,000 app TM 01/22/09		-	-	-	-	-			-	-			-	-			-	-			-	-		
			5,363,042	2,076,619	3,358,535	\$697,211	\$407,059	290,152		\$1,116,161	\$416,434	\$771,839		\$1,801,921	\$425,573	\$1,376,348		\$662,359	\$407,011	\$255,348		\$1,085,390	\$420,542	\$664,848	
current year	Line Item 930 Capital Expenditure					(79,000)	(79,000)			(20,000)	(20,000)			(25,000)	(25,000)			(25,000)	(25,000)			(25,000)	(25,000)		
out year	Line Item 900 Series Debt Repayment					(317,059)	(317,059)			(311,434)	(311,434)			(264,573)	(264,573)			(258,011)	(258,011)			(251,542)	(251,542)		-
	move to a Capital Projects Fund 03					-	-			-	-			-	-			-	-			-	-		
	move to the Reserve Fund 04					(11,000)	(11,000)			(75,000)	(75,000)			(80,000)	(80,000)			(90,000)	(90,000)			(110,000)	(110,000)		-
	move to the Emergency Reserve Fund 17					-	-			-	-			-	-			-	-			-	-		
	General Fund Expense					(407,059)				(406,434)				(369,573)				(373,011)				(386,542)			
	Fund 02 Locip					(50,000)	-	(50,000)		-	-			(170,000)	-	(170,000)		(48,000)				-	-		
	Fund 04 General Reserve					(40,000)	-	(40,000)		(46,000)	-	(46,000)		(95,000)	-	(95,000)		-				-	-		
	Fund 17 Emergency Equipment reserve					(200,152)		(200,152)		(200,839)	-	(200,839)		(322,348)		(322,348)		(207,348)				(207,348)	-	(207,348)	
	Other Funding Expense					(290,152)	\$-	0		(246,839)	\$10,000	\$525,000		(587,348)	\$56,000	\$789,000		(255,348)	\$34,000	\$-		(207,348)	\$34,000	\$457,500	
	Borrowing - Bond / Note / Lease									525,000	-	525,000	LE		389,000		389,000	LE		-		265,000	-	265,000	
	Growth in capital spending										2%				2%				-4%				3%		

		5 year Budget Projections						
		Fund 02		Fund 04		Fund 17		Fund 06
		LOCIP		G. Reserve		Emer Equip		Parks & Rec
Actual	July 1, 2010	130,234		215,164		357,770		25,233
est.	Expenditures	140,000	a	0	aa	163,672	aaa	-
est.	Additions	59,376		75,000		175,000		-
est.	Interest			2,000		1,000		
est.	July 1, 2011	49,610		292,164		370,098		25,233
est.	Expenditures	50,000	b	40,000	bb	200,152	bbb	-
est.	Additions	59,376		11,000		175,000		-
est.	Interest			1,500		1,000		
est.	July 1, 2012	58,986		264,664		345,946		25,233
est.	Expenditures	0	c	46,000	cc	200,839	ccc	
est.	Additions	59,376		75,000		175,000		
est.	Interest			1,500		1,000		
est.	July 1, 2013	118,362		295,164		321,107		25,233
est.	Expenditures	170,000	d	95,000	dd	322,348	ddd	-
est.	Additions	59,376		80,000		175,000		-
est.	Interest			1,500		1,000		-
est.	July 1, 2014	7,738		281,664		174,759		25,233
est.	Expenditures	48,000	e	0	ee	207,348	eee	-
est.	Additions	59,376		90,000		175,000		-
est.	Interest			1,500		1,000		-
est.	July 1, 2015	19,114		373,164		143,411		25,233
est.	Expenditures	0	f	0	ff	207,348	fff	-
est.	Additions	59,376		110,000		175,000		-
est.	Interest			1,500		1,000		-
est.	July 1, 2016	78,490		484,664		112,063		25,233
	30,000	Storm Water PW only, no TS						71,425
	60,000	Storm water		70,000	Water Ext CES			27,491
	110,000	Turnpike Rd		(42,000)	SDE reim			36,056
	0	Potter School Rd	aa	28,000	FY 2010-11			28,700
a	140,000	FY 2010-11				aaa		163,672
				0				
	10,000	Fuel Island		40,000	TOB Roof Replacemen			71,425
b	10,000	FY 2011-12	bb	40,000	FY 2011-12			27,491
								72,536
	170,000	Turnpike Rd Phase II		30,000	Reval			28,700
d	170,000	FY 2013-14		0		bbb		200,152
				16,000	Cemetery Rd Ext			
	16,500	Baxter Rd	cc	46,000	FY 2012-13			27,491
e	15,000	Moose Meadow Realign						72,112
	16500	Hancock Road		95,000	Reval			72,536
			dd	95,000	FY 2013-14			28,700
e	48,000	FY 2014-15				ccc		200,839
								72,536
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		CIP	5 YEAR TOTAL			FY	Local	Off	FY	Local	Off	FY	Local	Off	FY	Local	Off	FY	Local	Off
Department	Project Title	Rank	5 yr Est Cost	Gen Fund	Other Funds	2011-12	Funds	Budget	2012-13	Funds	Budget	2013-14	Funds	Budget	2014-15	Funds	Budget	2015-16	Funds	Budget
Education	Replace Playscape at CES		25,000	25,000	-	25,000	25,000		-	-		-			-			-		
WFD#1	Addition to Station 13		680,000	180,000	500,000	-			-			-			680,000	180,000	500,000	-		
Recreation	Design & Develop River Road Ball Fields	3	100,000	100,000	-	-			-			-			100,000	100,000		-		
BOS	Energy Conservation Consulting		20,000	20,000	-	20,000	20,000		-			-			-			-		
P. Works	Replace Backhoe		130,000	130,000	-	130,000	130,000		-			-			-			-		
P. Works	Replace Small Dump Truck		55,000	55,000	-	55,000	55,000		-	-	-	-			-			-		
P. Works	Replace Paving Box		-	-	-	-			-			-			-			-		
P. Works	Renovation PW Garage		36,000	36,000	-	8,000	8,000		7,000	7,000		7,000	7,000		7,000	7,000		7,000	7,000	
P. Works	Addition to Public Works Garage		-	-	-	-			-			-			-			-		
P. Works	Polster Road Bridge		650,000	650,000	-	-			650,000	650,000		-	-		-			-		
P. Works	Schofield Road Drainage Issues		-	-	-	-			-			-			-			-		
P. Works	Battye Road Culvert Replacement		-	-	-	-			-			-			-			-		
P. Works	Moose Meadow Guardrails		-	-	-	-			-			-			-			-		
P. Works	Fisher Hill – sight line improvements		-	-	-	-			-			-			-			-		
P. Works	Daleville School Bridge		670,000	670,000	-	20,000	20,000		-			650,000	650,000		-			-		
P. Works	Moose Meadow Drainage (Near VFW)		-	440,000	-	-			-			-			-			-		
P. Works	Railings Around Dumpsters		50,000	50,000	-	50,000	50,000		-			-			-			-		
P. Works	Village Hill Drainage Phase I		200,000	640,000	-	-			-			200,000	200,000		-			-		
P. Works	Village Hill Drainage Phase II	3	440,000	440,000	-	-			-			-	-	-	220,000	220,000	-	220,000	220,000	-
Conservation	Land Acquisition 330,000 app TM 01/22/09		375,000	375,000	-	25,000	25,000		50,000	50,000		100,000	100,000		100,000	100,000		100,000	100,000	
			3,431,000	3,811,000	500,000	\$333,000	\$333,000	0	\$707,000	\$707,000	\$-	\$957,000	\$957,000	\$-	\$1,107,000	\$607,000	\$500,000	\$327,000	\$327,000	\$-